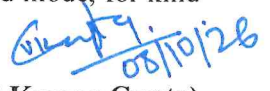


Mi/24/2020-HR NMCG
Government of India
Ministry of Jal Shakti
Department of Water Resources, River Development & Ganga Rejuvenation
National Mission for Clean Ganga

1st Floor,
Major Dhyan Chand National Stadium
New Delhi-110001
Dated: 8th October 2026

Sub: Minutes of 74th meeting of the Executive Committee (EC) of National Mission for Clean Ganga

Please find enclosed minutes of 74th meeting of the Executive Committee (EC) of National Mission for Clean Ganga (NMCG) held on 30th September 2026 through hybrid mode, for kind information and necessary action.


(Vinod Kumar Gupta)
Deputy Secretary (Admin.)

To

1. Joint Secretary (PFC-I/PF-States), Department of Expenditure, Ministry of Finance, North Block, New Delhi-110001
2. JS & FA, DoWR, RD & GR, MoJS, Shram Shakti Bhawan, New Delhi-110001
3. Adviser (WR&LR), NITI Aayog, Yojana Bhawan, Sansad Marg, New Delhi - 110001
4. Secretary, Department of Drinking Water & Sanitation, Uttarakhand, 43/6, Mata Mandir Road, Dharmapur, Dehradun, Uttarkhand-248001.
5. Principal Secretary (UD), Urban Development Department (UDD), 834, Bapu Bhawan, Lucknow- 226001.
6. Principal Secretary (UD & Housing), Urban Development and Housing Department (UDHD), Vikas Bhawan, Bailey Road, Patna, Bihar-800015.
7. Principal Secretary (UD), Urban Development Department (UDD), 4th Floor, Project Building, Dhurwa, Ranchi- 834004.
8. Principal Secretary (UD), Department of Municipal Affairs (DMA), Nagarayan, Sector-I, Block-DF-8, Bidhan Nagar, Kolkata-700064.
9. CEO, Delhi Jal Board, New Delhi
10. All Executive Directors/DDG of NMCG

Copy to: -

1. PS to Hon'ble Minister for Jal Shakti
2. PPS to Secretary (WR, RD & GR)
3. Project Director, SMCG Group, 105 (New No.545/941), Rajpur Road, Opp. RTO office, Dehradun 248001
4. Project Director, SMCG, Plot No. 18, Sector-7, Gomti Nagar, Lucknow- 226010
5. Project Director, SPMG Group (Secretary, Urban Development), Government of Bihar, Vikash Bhawan, Bailey Road, Patna, Bihar – 800001
6. Project Director, SPMG Group Urban Development & Housing Department, Room no. 403, 4th Floor, Project Bhawan, Dhurwa, Ranchi, Jharkhand- 834004
7. Project Director, SMCG Group Unnayan Bhawan', 3rd Floor, DJ-11, Sector-II, Block-A, KMDA, Kolkata- 700091
8. PPS to DG, NMCG- for his kind information

**Minutes of the 74th meeting of the Executive Committee (EC) of
National Mission for Clean Ganga (NMCG) held on 30th September 2026 at
NMCG Office, New Delhi**

The 74th meeting of the Executive Committee (EC) of National Mission for Clean Ganga (NMCG) was held on 30th September 2026 at 03:00 PM at NMCG office, Delhi through hybrid mode under the Chairmanship of Director General (DG), NMCG.

Executive Director (Admin.), NMCG welcomed the Director General, NMCG, members of the Executive Committee and other officials present in the meeting. The list of participants is placed at Annexure-I. Thereafter, the agenda items were taken up for discussion.

Agenda Item No. 74.1: Minutes of 73rd meeting of the Executive Committee of NMCG held on 18th August 2026 for information

The Executive Committee was informed that the minutes of 73rd meeting of the Executive Committee of NMCG held on 18th August 2026 were circulated on 28th August 2026 and corrigendum to the minutes of meeting was circulated on 8th September 2026 respectively among all the committee members.

Agenda Item No. 74.2: Action Taken Report on the decisions of the Executive Committee taken in the 73rd meeting held on 18th August 2026

The Executive Committee was informed that requisite action has been taken on the decisions taken in the 73rd meeting of the EC held on 18th August 2026.

Agenda Item No. 74.3: Status of 'In-Principle' Approved Cost Variations in Projects by the Executive Committee of NMCG

The Executive Committee was apprised the status, as on date, of cost variations projects accorded 'in-principle' approval by the EC, mentioned in the Agenda Item. The Committee was informed that the **8 sewerage infrastructure projects** accorded 'in-principle' approval by the EC of NMCG, involving cumulative cost variations amounting to **₹102.25 crores**.

The EC was further apprised that out of **8 projects**, the following **2 Projects** had subsequently received the final approval by the EC:

- i. **Garden Reach HAM Project** – Approved in 71st EC held on 13.07.2026. Revised AA&ES issued on 15.09.2026.
- ii. **Chhata Sewerage Scheme (I&D and STP Works), Mathura, UP** – Approved in 73rd EC held on 18.08.2026. Revised AA&ES issued on 18.09.2026.

Accordingly, **6 projects** remain at in-principle approval stage. The Committee was informed that the out of these 6 projects, one project **"I&D and STP at Muni Ki Reti"** has been placed in the **74th EC Meeting** for consideration and final approval.

Consequently, upon consideration of the "I&D and STP at Muni Ki Reti" project, 5 projects would continue to remain pending at the in-principle approval stage. The current status of these projects is as follows:

- i. I&D and 13 MLD STP works at Vrindavan City - Letter is yet to be issued to State.
- ii. Agra Sewerage Scheme (I&D and STP Work) - Letter issued to State on 20.08.2026
- iii. I&D and STP at Jamui, Bihar - Letter issued to State on 06.08.2026
- iv. I&D of drains and STP at Dehri-on-Sone, Bihar - Letter issued to State on 10.08.2026
- v. Phusro I&D and STP Variation Proposal – Under TPA

In addition to these projects, the proposals accorded 'in-principle' approval during the 74th EC meeting will also be included in the above list and placed before the EC for consideration in its next meeting.

The EC noted the status as above.

Agenda Item No. 74.4: Rejuvenation of gad-gaderas (minor tributaries) of Bhagirathi (Ganga) through Arth Ganga Model-Integrated in Uttarakhand

Implementing Agency: Info International Educational and Welfare Society (IIEWS), Dehradun, Uttarakhand

Project Locations: Uttarkashi, Uttarakhand

Project Duration: Four (04) years

Estimated Cost: Rs. 3,04,34,800/- (Rupees Three Crore Four Lakh Thirty-Four Thousand Eight Hundred only), Exclusive of GST

The proposal titled "Rejuvenation of gad-gaderas (minor tributaries) of Bhagirathi (Ganga) through Arth Ganga Model - Integrated in Uttarakhand" submitted by Info International Educational and Welfare Society (IIEWS), Dehradun, Uttarakhand was presented before the 74th Executive Committee (EC) meeting dated 30.09.2026.

The proposal focuses on following outcomes:

- Adoption and rejuvenation of 50 Gad-Gadhera streams through community-led cleanliness drives and pollution prevention measures.
- Development of 25 Model Plastic-Free Villages (out of 50 selected villages) with improved waste management and cleanliness systems.
- Formation of Plastic Mukta Gram Samitis for sustained village-level waste management and monitoring.
- Plastic waste collection, recycling and upcycling into bags, mats, yarns and other products involving women beneficiaries.
- Promotion of natural farming through development of lemon, amla and millet-based farms to reduce chemical runoff into the river system.
- Floral waste management through production of incense sticks and herbal soaps by women's groups.
- Food processing and value addition of farm produce such as lemon, amla, millets, Malta and Buransh.

- Branding, packaging and market linkage through creation of the "Uttara Fresh" brand.
- Community awareness, behavioural change campaigns and school engagement programmes.

During the deliberations, it was noted that the proposal adopts an integrated approach encompassing multiple components, including development of plastic-free villages, rejuvenation of Gad-Gadheras, promotion of natural farming, livelihood enhancement, food processing, market linkages, capacity building and community mobilization.

The Committee deliberated upon the proposal and made the following observations:

- The Committee emphasized the need to assess and ensure the long-term sustainability of the project. In response, IIEWS informed that the village-level committees/groups proposed to be formed and strengthened under the project would be regularly monitored throughout the project period.
- The Committee was informed that IIEWS is registered on the NGO Darpan Portal and has experience in implementing various Government-funded projects. A list of programmes implemented by IIEWS was shared with NMCG by IIEWS for information and record.

The Executive Committee noted that the Namami Gange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

Decision:

After detailed deliberations, the Executive Committee (EC) resolved to

- Accord Administrative Approval & Expenditure Sanction (AA&ES) for the proposal "Rejuvenation of gad-gaderas (minor tributaries) of Bhagirathi (Ganga) through Integrated Arth Ganga Model, in Uttarakhand" for implementation under Namami Gange Programme (NGP- Non – EAP) at an estimated cost of Rs. 3,04,34,800/- (Rupees Three Crore Four Lakh Thirty-Four Thousand Eight Hundred only), Exclusive of GST, for a period of Four (04) years under Namami Gange Mission-III (subject to the approval of Namami Gange Mission-III)***
- IIEWS to establish baseline benchmarks for the identified Gad-***



Gadheras/streams prior to commencement of interventions and undertake periodic monitoring of their condition during project implementation. The agency shall document before-and-after assessments, for evaluating project outcomes and impact.

- c. *NMCG may explore development of a centralized digital platform/dashboard for Arth Ganga projects to facilitate beneficiary tracking and monitoring of various projects.*

Agenda Item No. 74.5: Revised Administrative Approval & Expenditure Sanction consequent upon De-scoping of 8 MLD STP at Manirampur under I&D and STP project at North Barrackpore in West Bengal.

1. **Project** - I&D and STP works at North Barrackpore, approved in the 38th EC Meeting
2. **Original Sanctioned Cost** - ₹214.78crores, including GST, with 100% central funding as per AA&ES dated 02.12.2021.
3. **Original Award Cost** - ₹140.50crores, including GST.
4. **Revised Sanctioned Cost** – ₹154.27 crores, including GST, based on the awarded cost.
5. **Project Status** – 30 MLD STP completed and under Operation & Maintenance since 25.03.2026.
6. **De-scoping Proposal** – The project comprises two STPs, namely a 30 MLD STP at Babanpur and an 8 MLD STP at Manirampur, along with their associated infrastructure. After award of the project, a detailed field survey was undertaken to facilitate implementation of the proposed works. During the survey, it was observed that the only feasible approach to the proposed 8 MLD STP site at Manirampur passed through private land. Efforts were subsequently made by KMDA and the concerned urban local body(ULB) to acquire/make available the required land for providing access to the site. However, despite sustained efforts, the issue of access could not be resolved.

Since the non-availability of access to the Manirampur site could have delayed the implementation of the 30 MLD STP at Babanpur, it was decided to segregate the two components and take them up as independent implementation packages. Accordingly, a Supplementary Agreement was executed between the Executing Agency and the Concessionaire on 03.10.2023, and the 30 MLD STP at Babanpur was taken up independently, with its Effective Date declared on 05.10.2023. This arrangement enabled the implementation of the 30 MLD STP at Babanpur to proceed without being affected by the unresolved land/access issue associated with the 8 MLD STP at Manirampur.

Subsequently, the State Government identified an alternative site for construction of the 8 MLD STP at Manirampur. However, the identified land parcel belonged to the Ministry of Defence and was under active military use. The matter was pursued at the level of the Secretary, MoJS and the Ministry of Defence for making the land available for the proposed STP. However, the land could not be made available for the project. Thereafter, the State Government made further efforts to identify an alternative suitable

site for the 8 MLD STP. Despite repeated follow-up, no suitable and encumbrance-free land parcel could be identified to date. In view of the prolonged non-availability of a suitable site and the consequent inability to proceed with the Manirampur component, the State Government forwarded the request of the Concessionaire for de-scoping the 8 MLD STP at Manirampur and its associated infrastructure from the ongoing HAM project.

Discussion:

EC enquired about the status of the new proposal being formulated for the balance works. The State representative informed that a new 12 MLD STP is being planned in place of the proposed de-scoped 8 MLD STP, which would also cater to the wastewater/drains from the Cantonment areas. The State is actively pursuing the matter with the Ministry of Defence, and KMDA has floated the tender for appointment of a consultant for preparation of the DPR for the proposed 12 MLD STP.

The State further informed that, since the 30 MLD STP under the present project scope has already been completed and is under O&M, de-scoping of the balance works is necessary. The State shall submit a separate proposal for the balance drains/interception works, including the proposed 12 MLD STP and associated infrastructure, to NMCG for consideration in due course.

Decisions:

After detailed deliberations, the Executive Committee (EC) approved the proposal for according Revised Administrative Approval & Expenditure Sanction (AA&ES) for the De-scoping of 8 MLD STP and its associated infrastructure from the project "Interception & Diversion (I&D) and Sewerage Treatment Plant (STP) works at North Barrackpore, West Bengal" under Namami Gange Programme (NGP – Non-EAP) at an estimated cost of ₹116.41croress, including GST. The revised cost includes the de-scoping of 8 MLD STP and its associated infrastructure amounting to ₹37.86croress.

Agenda Item No. 74.6: "I&D Works of Nallas & Drains discharging in Gaula River at Haldwani-Kathgodam Nagar Nigam Area, Distt. Nainital" in Uttarakhand.

Project Brief:

1. DPR prepared by Uttarakhand PeyJal Nigam (Haldwani Division)
2. DPR cost: ₹12.21 Crores (for Capex); O&M by State Govt.
3. River Gaula also known as Kichha (PRS-III, as per CPCB report of 2025).
4. DPR appraised by Aligarh Muslim University (AMU), Aligarh.
5. Project Cost: Rs. 973.46 Lakhs including GST @18%
6. Major components:
 - a. I&D (2 Large and 30 small) : 32 Nos.
 - b. I&D Sewer line : 1670 Mtr.
 - c. SPS 4 MLD capacity : 01 No.
 - d. Rising Main : 1110 Mtr.
7. Financial Effect: Central share as 100% of project cost, i.e. ₹973.46Lakhs.

8. Bidding Process: DBOT mode.
9. Completion period: – 21 Months (including bidding & trial run period)

Discussion:

The Gaula (Kichha) River originates near Paharpani in Nainital District, Uttarakhand. As per the CPCB PRS 2025 report, the Kichha to Pul Bhatta stretch is classified as polluted (Priority Class-III).

The State representative indicated that in Haldwani town, for the Gaula River catchment sewage network and 28 MLD STP a sewage treatment plant has been developed under AMRUT scheme. However, 6 wards in this zone could not be covered through comprehensive sewerage network due to their location in low lying area and 32 drains from these 6 wards continue to discharge into Gaula river. The proposed interception and diversion project shall enable diversion of the waste water from these 32 drains to existing 28 MLD STP and thus will help reduce pollution in the Gaula River within the Haldwani-Kathgodam Nagar Nigam area. It was also informed that the stage I forest clearance (for proposed MPS location) has been obtained and remaining formalities are being completed to enable development of the MPS on the identified land parcel.

The Executive Committee noted that the Namami Gange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

Decisions:

After detailed discussions Executive Committee (EC) resolved to

- A. Approve the proposal for according administrative approval and expenditure sanction (AA&ES) for the project "I&D Works of Nallas & Drains discharging in Gaula River at Haldwani-Kathgodam Nagar Nigam Area, Distt, Nainital" in Uttarakhand under Namami Gange Program at an estimated cost of ₹973.46 Lakhs (Capex) including GST@18% with 100% GOI funding. The O&M cost to borne by the State from the State Budget. The approval is subject to the following conditions:
 - i. The project has been considered to be funded under National Ganga Plan (NGP) Non-EAP Component of Namami Gange Mission-III.
 - ii. The project implementation shall be on DBOT model. The bidding, on a technology-neutral basis, would be completed within three (03) months from the date of issue of AA&ES and the total time for completion of the project from the date of start will be 18 months (15 months' construction period and 03 months for trial run).



- iii. The State shall conduct a drone survey of the proposed project area to identify all the drains, and incorporate any left out drain in the project scope before inviting bids to ensure that, after implementation of the project, no untreated drain from the Haldwani-Kathgodam Nagar Nigam area or adjoining areas discharges into the River Gaula/Ramganga and ultimately into the Ganga.
- iv. The observations of NMCG, TPA should be complied by the State Government/ Executing Agency at the time of finalization of bid document/ at the time of execution.
- v. Cost of land, transmission line, and power connection has to be borne by State Govt.
- vi. After completion of the project, the State Government/ULB shall be responsible for Operation and Maintenance (O&M) and shall bear the O&M costs, including expenses for fuel and electricity, from its own budget.
- vii. NMCG logo and name to be inscribed at strategic locations.

B. Any cost escalation over and above the sanctioned cost attributable to State Government, including due to delay in land acquisition, change of land parcel, change in scope post approval etc., will be borne by State Government.

Agenda Item No. 74.7: Small River and Stream Rejuvenation in Ganga basin by Leveraging Community and Local Resources under the Arth Ganga Model submitted by HESCO

Implementing Agency: Himalayan Environmental Studies and Conservation Organization (HESCO) Dehradun, Uttarakhand

Project Locations: Uttarakhand, Uttar Pradesh, Bihar, Jharkhand, West Bengal and Madhya Pradesh (06 states)

Project Duration: Three (03) years

Estimated Cost: Rs. 3,97,70,400/- (Rupees Three Crore Ninety-Seven Lakh Seventy Thousand Four Hundred Only), revised in accordance with the EC observations.

The proposal titled "Small River and Stream Rejuvenation in Ganga Basin by Leveraging Community and Local Resources under the Arth Ganga Model", submitted by the Himalayan Environmental Studies and Conservation Organization (HESCO), Dehradun, Uttarakhand, was presented before the 74th Executive Committee (EC) meeting held on 30.09.2026.

The proposal focuses on rejuvenation of rivers, tributaries, streams, and springs through community-based water harvesting and watershed management, and on livelihood development aligned with ecological sustainability, ensuring both economic upliftment and conservation.

Key project objectives are below-

- Rejuvenation and restoration of small rivers and streams: To facilitate community-led rejuvenation of identified small rivers, streams, tributaries and springs in the Ganga basin.
- Strengthening of community capacity and local institutions: To build the capacity of



- local communities, and community-based organisations.
- Promotion of sustainable livelihoods linked with local natural resources: To promote sustainable and locally rooted livelihood opportunities through natural farming, revival of traditional crops, backyard farming, composting and other resource-efficient practices, while facilitating value addition and promotion of Ganga Bhog.
 - Community ownership and convergence for long-term sustainability: To promote greater community ownership and participation in the rejuvenation activities.

During the deliberations, it was noted that the proposal adopts an integrated approach focusing on rejuvenation of small rivers and streams, revival of traditional crops, backyard farming, compost pits, Ganga Bhog, bio-craft, bio-geyser, traditional watermills, rural connectivity, promotion of sustainable livelihoods, community participation, capacity building, and development of local livelihood opportunities through appropriate technological interventions.

The Committee deliberated upon the proposal and made the following observations:

- The Committee examined the project budget and observed that the provisions under the heads "Review Meeting" and "Contingency" may be deleted. It was further observed that the Overhead component may be increased from the proposed 7% to up to 10%, if required. Accordingly, the project budget may be revised and resubmitted.
- The initial proposed budget was Rs. 3,96,36,120/-. After deletion of the provisions under the heads "Review Meeting" and "Contingency" and revision of the overhead component, the total project budget has been revised to Rs. 3,97,70,400/-.

The Executive Committee noted that the Namami Gange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

Decision:

After detailed deliberations, the Executive Committee (EC) resolved to

- Accord Administrative Approval & Expenditure Sanction (AA&ES) for the proposal "Small River and Stream Rejuvenation in Ganga basin by Leveraging Community and Local Resources under the Integrated Arth Ganga Model" for implementation under Namami Gange Programme (NGP-***



Non – EAP) at an estimated cost of Rs. 3,97,70,400/- (Rupees Three Crore Ninety-Seven Lakh Seventy Thousand Four Hundred Only), Exclusive of GST, for a period of Three (03) years under Namami Gange Mission-III (subject to the approval of Namami Gange Mission-III)

- b. HESCO to establish baseline benchmarks for small rivers and streams prior to commencement of interventions and undertake periodic monitoring of their condition during project implementation. The agency shall document before-and-after assessments, for evaluating project outcomes and impact.**
- c. NMCG may explore development of a centralized digital platform/dashboard for Arth Ganga projects to facilitate beneficiary tracking and monitoring of various projects.**

Agenda Item No. 74.8: Revised Administrative Approval and Expenditure Sanction towards additional cost for Karmalichak Sewerage scheme, Bihar

1. The project for Karmalichak Sewerage scheme, Bihar was sanctioned in the 1stEC meeting and AA&ES was issued on 14.03.2017 at a cost of ₹277.42 crores (including centage, ESMAF and communication costs), excluding GST, with 15-year Operation & Maintenance. The project was under 100% central funding under Namami Gange - I under World Bank funding. The project was awarded a cost of ₹253.98 crores. The project was completed on 11.09.2024 and is under Operation & Maintenance since 10.05.2025.
2. SPMG Bihar had approved variations 1 & 2, in accordance with the provisions of the NGRBA framework applicable to World Bank-funded projects, amounting to (-) ₹0.38 crores and (-) ₹0.14 crores, respectively, due to reduction in the length of sewer laying by open cut method, increase in sewer laying by trenchless method and increase in the number of House service connections.
3. Now, SPMG Bihar has submitted a final variation proposal amounting to ₹121.91 crores, including the cost approved under variation 1 & 2. The total variation from AA&ES cost, including already agreed variation 1 and 2, shall be ₹109.06crores, where the state shall also bear the burden of the statutory related RCD charges.
4. The EC was requested to consider approval of the cost variation to a tune of ₹109.06crores (including cost approved under variation 1, variation 2 and recommended cost under variation 3) due to the reasons mentioned above as per the following details:
 - a. Net Variation in capital cost, including difference in AA&ES v/s awarded cost, approved variation 1 & 2 and proposed variation 3 - ₹20.67 crores;
 - b. Price escalation cost - ₹38.08 crores;
 - c. Statutory charges to Railways - ₹57.07 crores;
 - d. Statutory charges to RCD - ₹9.38 crores;
 - e. Statutory charges to Electricity Board - ₹0.17 crores;
 - f. Net Additional GST impact including savings in AA&ES v/s awarded cost - ₹8.05crores;
 - g. Net Savings in O&M cost – (-) ₹23.69 crores; and
 - h. Savings in ESAMP cost – (-) ₹0.67 crores
5. Revised AA&ES for the project "Karmalichak Sewerage network scheme" for additional funding amounting to ₹109.06crores for the project, with an overall value of Revised AA&ES as ₹386.48crores, wherein the NMCG share shall be limited to ₹377.10 crores, and the State share will be ₹9.38 crorestowards RCD charges.

Discussion:

It was discussed in the meeting that the statutory charges payable to the Railway Department may be considered under the NMCG share, whereas the statutory charges payable to the RCD Department shall be borne by the State Government. It was further discussed that the applicable price escalation, being a contractual component, may be considered as part of the project cost. Accordingly, the admissible variation in project cost, applicable price escalation and eligible statutory charges may be considered for the revised project cost.

ED (Finance) observed that the GST component included in the variation proposal requires reconciliation with the Finance Wing. The GST component shall accordingly be reconciled with the Finance Wing with documentary support provided by the State Government of Bihar before finalisation of the revised AA&ES.

Decision:

After detailed deliberations, the Executive Committee (EC) resolved to

- a. **Approve the proposal for according Revised Administrative Approval and Expenditure Sanction (AA&ES) for the project "Karmalichak Sewerage Network Scheme, Patna, Bihar" under the Namami Gange Programme (NGP-Non-EAP) at an estimated revised cost of ₹386.48crores, with NMCG's share limited to ₹377.10 crores and State share of ₹9.38 crores towards RCD charges.**
- b. **The statutory charges payable to the Railway Department shall be considered under the NMCG share, while the RCD charges shall be borne by the State Government.**
- c. **The GST component included in the variation proposal shall be reconciled in consultation with the Finance Wing based on documentary support provided by the implementing agency, and the final revised AA&ES shall be issued thereafter.**

Agenda Item No. 74.9: Scope Variation and revision in the awarded cost for the project "Interception and Diversion (I&D), and STP works for Muni ki Reti-Dhalwala (8.0 + 0.3 MLD STP), Neelkanth Mahadev (1.5 MLD STP), Jonk-Swargashram (3.0 MLD STP) in Uttarakhand" under Namami Gange Programme.

1. **Project** – Interception and Diversion (I&D), and STP works for Muni ki Reti-Dhalwala (8.0 + 0.3 MLD STP), Neelkanth Mahadev (1.5 MLD STP), Jonk-Swargashram (3.0 MLD STP) in Uttarakhand, approved in the 44th EC Meeting.
2. **Original Sanctioned Cost** – ₹94.97 crore, including GST, with 100% central funding as per AA&ES dated 06.09.2022 & NMCG letter dated 10.07.2024.
3. **Original Awarded Cost** – Project awarded in two separate packages namely Package –I ₹70.70 crore and Package –II ₹13.07 crore including GST.
4. **Project Status** – Under Construction.
5. **Variation Proposal** - The variation proposal was on account of additional scope (SPS/MPS) and BoQ variation under the project.

- 11 —
6. **In-principle approval** –69th meeting of EC at an estimated cost of Rs. 12.36 crore, including GST
 7. **Final Cost Variation Proposed**— ₹10.86 crore, including GST based on 3rd party appraisal by IIR Roorkee with part cost (₹0.41 crore) towards laying of the rising main from Chanderbhaga SPS to Lakkar Ghat STP, to be borne by the State from the State budget.

Discussion:

The representative from the state indicated that it has started the process for seeking funds from the State Government for the additional works to be taken up from the state budget, as per in-principle approval accorded in the 69th meeting of the EC. Further, it was informed that under (i) Package I out of 3 STPs, 2 STPs (8 MLD and 3 MLD) have been completed, while the 3rd STP (1.5 MLD Neelkanth Mahdev) shall be completed by Dec'26, and (ii) Package II, efforts are being made to resolve the local resistance/hindrance for the development of 300 KLD STP.

Decision:

After detailed deliberations, the Executive Committee (EC) resolved to

- a. *Approve to the scope/cost variation proposal for the project "Interception and Diversion (I&D) and STP Works for Muni Ki Reti–Dhalwala (8.0 + 0.3 MLD STP), Neelkanth Mahadev (1.5 MLD STP), and Jonk–Swargashram (3.0 MLD STP) in Uttarakhand" under the Namami Gange Programme (NGP–Non-EAP), at an estimated cost of ₹10.86 crore, including GST.*
- b. *Out of the approved variation cost, ₹10.45 crore shall be borne by the Government of India towards additional scope and BoQ variations, while ₹0.41 crore shall be borne by the State Government from its budget towards the additional work of the rising main from Chanderbhaga SPS to the 26 MLD STP at Lakkar Ghat.*
- c. *Approve to issuance of Revised Administrative Approval & Expenditure Sanction (AA&ES).*

Agenda Item No. 74.10: Ganga Sarathi: Handholding District for Preparation of District Ganga Plans of Five (05) Districts of Uttar Pradesh and Five (05) Districts of Bihar under Institutional Framework between National Mission for Clean Ganga (NMCG) and Indian Institute of Public Administration, New Delhi

Background:

A proposal of "Ganga Sarathi: Handholding District for Preparation of District Ganga Plans of Five (05) Districts of Uttar Pradesh and Five (05) Districts of Bihar" was submitted by Indian Institute of Public Administration, New Delhi. The original estimated cost of the proposal was Rs. 2.495 Cr for the seven districts of Uttar Pradesh and three districts of Bihar. The proposal and its financial components were subsequently examined and deliberated upon with IIPA on several occasions with a view to rationalising the scope and associated costs. Following these deliberations, the proposed budget has been substantially reduced to ₹1.12 crore, while the coverage has



been revised to 10 Ganga main stem districts, comprising five districts in Uttar Pradesh, namely Hapur (GarhMukteshwar), Bulandshahr, Kasganj, Fatehpur and Kaushambi, and five districts in Bihar, namely Buxar, Bhojpur, Patna, Vaishali and Munger. Third party appraisal for the proposal was undertaken by National Institute of Urban affairs (NIUA), New Delhi which stated that the proposal is in line with the NMCG approved Handbook for District Ganga Plan preparation. They recommended to take up the proposal with revision of the phase-wise and overall project timelines, reconciliation of no. of research officer and the intended number of workshops. Subsequently, IIPA submitted the revised proposal incorporating changes suggested by TPA at an estimated cost of Rs. 1.12 Cr. and subsequently, the proposal was placed before the Executive Committee. The brief details of the proposal are as follows:

1. DPR prepared by and Executing Agency: Indian Institute of Public Administration, New Delhi

2. DPR appraised by: National Institute of Urban affairs (NIUA), New Delhi

3. Estimated Cost: ₹1,12,20,000/-

4. Financial Effect: 100% Central Sector;

5. Districts covered under the proposal: Five districts in Uttar Pradesh, namely Hapur (GarhMukteshwar), Bulandshahr, Kasganj, Fatehpur and Kaushambi, and five districts in Bihar, namely Buxar, Bhojpur, Patna, Vaishali and Munger.

6. Implementation Period: 9 months after approval and financial allocation of the project

7. Project Components: Human Resource Budget, Project Support & Cross-Cutting Activities, Budget for 4 Physical Workshops and 4 Online Workshops.

Discussion:

Dr. Amit Kumar Singh, Assistant Professor, IIPA made a presentation on the proposal highlighting the need for technical handholding and capacity building for DGP preparation of Uttar Pradesh and Bihar. He apprised the committee regarding the DGP planning steps, scope of work, methodology for preparation of DGPs, work plan and expected outcomes of the said proposal. He also introduced the team of experts to be engaged for the said project. He assured that the DGPs will be prepared in line with the District Ganga Planning Handbook published by NMCG.

The Executive Committee noted that the Namami Gange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation



for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

Decision:

After detailed deliberations, the Executive Committee (EC) accorded Administrative Approval & Expenditure Sanction (AA&ES) for Ganga Sarathi: Handholding District for Preparation of District Ganga Plans of Five (05) Districts of Uttar Pradesh and Five (05) Districts of Bihar under Institutional Framework between National Mission for Clean Ganga (NMCG) and Indian Institute of Public Administration, New Delhi under NamamiGange Mission-III (subject to the approval of NamamiGange Mission-III) at the estimated cost of Rs. 1,12,20,000/- for 09 months after approval and financial allocation of the project.

Agenda Item No 74.11: Interception and Diversion with STP scheme at Shantipur Municipality, West Bengal

1. **DPR prepared by:**Kolkata Metropolitan Development Authority (KMDA)
2. **DPR cost:** ₹204.70 crores, including GST and O&M for 15 years.
3. DPR appraised by Jadavpur University.
4. **Project Cost:** ₹160.95 crores including GST and 15 years O&M.
5. **Major components:** -
 - a. I&D structures – 23 Nos.
 - b. Lifting stations – 4 Nos.
 - c. STP – 18 MLD.
 - d. Gravity Main – 6,430 m (3,205 m – Open Cut & 3,225 m – HDD).
 - e. Manholes – 258 Nos.
 - f. Bell Mouth chamber – 3 Nos.
 - g. Rising main – 3,650 m
 - h. Effluent pipeline – 3,205 m
 - i. Procurement of Cesspool vehicles – 6 Nos.
 - j. 15 years of Operation and Maintenance.
 - k. ESAMP, Public outreach, and GAAP, etc.
6. **Financial Effect:** Central Share as 100% of project cost, i.e. ₹160.95 crores
7. **Bidding process:** DBOT mode.
8. **Completion period** – 24 Months (Including bidding and trial run period)

Discussion:

In the EC meeting, the issue of previous deferment on account of high treatment cost on per MLD basis was brought forward for discussion and the deliberations centred around the basis of the rates considered and rationale for high cost of treatment per MLD basis and other issues like basis adopted for laying of the gravity main through trenchless methodology. It was discussed that the rates have been considered with reference to the available and relevant benchmark rates for trenchless works, including TSI (Trenchless Society of India) rates. Furthermore, it was decided that a comparison of the trenchless rates adopted in various projects sanctioned by NMCG is to be undertaken to assess the reasonableness and consistency

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of the rates adopted for future projects.

It was also enquired whether budgetary provision has been made/approved by the State Government for procurement of the proposed cesspool vehicles that has now been part of the responsibility of the State Government. The State representative informed that the budgetary provision for the expenditure to be borne by the State Government would be considered/approved by the State Cabinet after issuance of AA&ES by NMCG. Another concomitant issue was also raised regarding the long-term sustainability of the project after completion of the 15-year O&M period and whether any policy exists in the State for recovery of sewerage O&M expenditure through user charges. The State representative informed that, at present, no policy is in place for levy of sewerage user charges, such as sewage cess/tariff/tax or sewer connection charges, however efforts shall be made to adopt similar policy for sustainability of the wastewater infrastructures.

The issue related to the relatively higher per-MLD cost of the project was discussed in detail. It was explained by the concerned officials that the higher per-MLD cost is primarily attributable to the substantial associated infrastructure proposed under the project. Approximately ₹46.50 crores, including GST, has been provided towards sewage collection/I&D infrastructure, which works out to approximately ₹2.6 crores per MLD for the sewage collection component alone, against an average value of ₹1.0 crores per MLD for other similar projects. Further, approximately ₹7 crores, including GST, has been provided towards STP protection works. Accordingly, including the protection works, the cost of the associated infrastructure works out to approximately ₹3.0 crores per MLD, while the STP component itself has been considered at approximately ₹1.75 crores per MLD. Thus, the relatively higher overall per-MLD project cost is primarily attributable to the substantial provision for I&D structures, lifting stations, pipeline network and STP protection works, rather than the STP component alone.

The Executive Committee noted that the Namami Gange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

Decisions:

After detailed discussions, the Executive Committee (EC) resolved to

- A. Approve the proposal for according administrative approval and expenditure sanction (AA&ES) on the proposal "Interception & Diversion and**



STP scheme at Shantipur municipality, West Bengal” with O&M for 15 years under Namami Gange Program for an estimated amount of ₹160.95 crores, including GST (Capex – ₹77.77 crores; Opex (Non-Power) – ₹21.90 Cr; Opex (Power) – ₹34.98 Cr; Other Costs – ₹6.42 Cr; GST – ₹19.10 Cr; Labor Cess – ₹0.78 crores), to be implemented on DBOT mode. The approval is subject to the following conditions:

- a. **The project shall be funded under the National Ganga Plan (NGP) – Non-EAP Component of Namami Gange Mission-III (NGM III), subject to approval of NGM-III by the Union Cabinet.**
 - b. **State to ensure necessary actions and confirm in writing that after implementing this project, no untreated drains will fall in the river Ganga from the town.**
 - c. **The bidding, on a technology-neutral basis, would be completed within three months from the date of issue of AA&ES and the total time for completion of the project from the 'Date of Start' will be 21 months (18 months for the construction period and 3 months for the trial run).**
 - d. **The required land parcels for I&D, SPS etc. shall be procured within 4 months from the sanction date.**
 - e. **The observations of NMCG, TPA should be complied by the State Government/ Executing Agency at the time of finalization of bid document/ at the time of execution, and during O&M.**
 - f. **Cost of land, transmission lines, power connection and procurement of 6 Nos. of cesspool vehicles has to be borne by the State Government.**
 - g. **O&M beyond project scope shall be the responsibility of the State Government/ ULB at its own cost.**
 - h. **The cost towards O&M of the project assets, post commissioning for 15 years has been indicated in the project scope. The O&M provisions will be reviewed after 7 years on the basis of compliance of various General & Specific conditions of AA&ES by State Government/ SMCG-WB, including insurance of assets created, reuse of treated water, levy of user charges, sewage cess etc. It was also recommended that ULB/State Government may initiate collection of sewage infrastructure usage charges and the same may be utilized for sustainable O&M of the project after completion of normal O&M.**
 - i. **NMCG logo and name to be inscribed at strategic locations of the project site/various components of the infrastructures created under this project.**
- B. Any cost escalation over and above the sanctioned cost attributable to State Government, including due to delay in land acquisition, change of land parcel, change in scope post approval etc., will be borne by State Government.**

Agenda Item No. 74.12: “Pollution Inventorization, Assessment and Surveillance in River Ganga Basin (PIAS)-Phase III, 2026-2029” project executed by CPCB under Namami Gange programme

The Executive Committee (EC) considered the proposal for PIAS– Phase III for a period of three years (Oct, 2026– Sept, 2029) appraised by NIT, Delhi. After consideration of the proposal, the EC approved the implementation of PIAS Phase III by CPCB for a period of three years, at a total estimated cost of ₹132.92 crore:

- a. **Mapping of Pollution Sources:** The scope of PIAS Phase III shall include mapping of pollution sources to facilitate systematic identification, assessment and monitoring of pollution-generating activities, as proposed by CPCB.
- b. **Preparation of Charters:** The project shall include preparation of sector-specific charters/action frameworks for key pollution-generating sectors, including:
 - i. Tanneries;
 - ii. Food and dairy industries; and
 - iii. Slaughter houses.CPCB shall also attempt to update Charters for other sectors wherever required to reflect technological innovations since then.
- c. **Monitoring of CETP:** Monitoring of CETPs for their compliances on tri-annual basis shall be carried out by CPCB only. All other categories of GPLs will continue to be monitored through TPAs as before.

The Executive Committee noted that the Namami Gange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

Decisions:

After detailed discussions, the Executive Committee (EC) resolved to

- a. **Approve the proposal for PIAS Phase III for the period Oct, 2026–Sept, 2029 at a total cost of ₹132.92 crore with 100% Central assistance under NGP, subject to the above conditions under Namami Gange Mission-III (subject to the approval of Namami Gange Mission-III)**
- b. **Manpower and their Emoluments shall be regulated as per the applicable Department of Science & Technology (DST) norms.**
- c. **The plan/coverage for drain mapping shall be submitted to and implemented with the approval of NMCG.**

Agenda Item No. 74.13: Restoration of Turtle Habitat & Panchvatika at Gomti Udgam Sthal, Madhotanda, Pilibhit, Uttar Pradesh

Background

The Executive Committee (EC) was informed that a project proposal titled "Restoration of Turtle Habitat & Panchvatika at Gomti Udgam Sthal, Madhotanda, Pilibhit, Uttar Pradesh" has been submitted by the WAPCOS Limited, Water Resources, Power & Infrastructure Sectors, for consideration under Namami Gange Mission-III. The proposed project has a duration of two years, with a total estimated cost of Rs. 1.75 Cr. The Committee discussed the proposal and noted that the project aims to restore the freshwater turtle habitat and develop a Panchvatika (sacred grove) at Gomti Udgam Sthal, Madhotanda, Pilibhit, under the Namami Gange Programme. The project includes five nesting beaches, ten basking islands, reed-belt and buffer plantations, monitoring facilities, and ranger infrastructure, along with restoration of the Panchvatika through plantation of five traditional species—Peepal, Banyan, Bael, Amla and Ashoka.

Discussion

The EC enquired about the sustainability of the project beyond the implementation period and emphasised the need for an appropriate institutional mechanism to ensure continuity of the interventions and their outcomes.

The EC also sought clarification regarding the contingency provision included in the budget estimates and directed that its necessity, justification and proposed utilisation be clearly specified.

WAPCOS agreed to comply with the directions of the EC and take necessary action accordingly.

The Executive Committee noted that the Namami Gange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

Decision

After detailed discussions, the Executive Committee (EC) resolved to

- a. Approve the project titled "Restoration of Turtle Habitat & Panchvatika at Gomti Udgam Sthal, Madhotanda, Pilibhit, Uttar Pradesh" at a total cost of Rs. 1.75 Cr under the Namami Gange Mission-III (*subject to the approval of Namami Gange Mission-III*).
- b. The EC directed that the District Ganga Committee (DGC) be designated as the implementing agency for the programme, in close coordination with WAPCOS and the State Forest Department, Uttar Pradesh.
- c. The EC further directed that a Steering Committee be constituted to provide

strategic guidance, coordination and oversight to the DGC and to ensure effective implementation and post-project sustainability of the interventions.

Agenda Item No 74.14: Construction of 35 MGD (159 MLD) STP at Rohini, Delhi

1. **DPR prepared** by: **Delhi Jal Board** through its consultant M/s. Tata Consulting Engineers (India) Private Limited
2. **DPR cost:** ₹1,102.34crores, including GST and O&M for 15 years.
3. DPR appraised by **IIT Roorkee**.
4. **Project proposed Cost:** ₹671.39crores including GST and 15 years O&M.
5. **Major components:** -
6. Construction of 35 MGD (159 MLD) STP at Rohini.
7. Operation and Maintenance for 15 years, including a 2-year defect liability period.
8. **Financial Effect:** Central Share as 100% of project capital cost, i.e. **₹374.15crores, including GST** and State/ DJB Share as 100% of project O&M cost i.e. **₹297.24crores, including GST**
9. **Bidding process:** HAM mode.
10. **Completion period** – 24 Months (Including Bidding of 3 months)

Discussion:

In the EC meeting details about drains and sewage flow from network and ISP of the catchment was provided to all the EC members. The Executive Committee enquired with DJB regarding the tapping of drains under the proposed project. DJB clarified that the proposal does not envisage direct tapping of the drains; rather, the sewage presently flowing through these drains would be intercepted through the sewer network. It was further informed that the sewer network in the concerned areas is already at an advanced stage of commissioning; however, due to the absence of adequate STP capacity, the intended benefits of the sewerage infrastructure are not being fully realized.

The STP proposed under the project is expected to facilitate treatment of approximately 18 MGD of sewage generated from the Shahbad, Begampur, Budh Vihar and Kirari Groups of Colonies (GoCs), which is presently flowing into the drains. In addition, the partially tapped drain would be fully tapped under the proposal, enabling diversion of an additional flow of approximately 7.40 MGD for treatment. It was highlighted that the cost per MLD considered for the STP component appears to be on the higher side. It was further observed that, considering the relatively large capacities of the proposed STPs, there is scope for optimisation of the overall project cost by adopting appropriate cost norms based on comparable STP projects under the Namami Gange Programme.

It was further observed that, considering the relatively large capacities of the proposed STPs, there is scope for optimisation of the overall project cost by adopting appropriate cost norms based on comparable STP projects under the Namami Gange Programme.

A detailed discussion on the cost norms being adopted for STPs of similar capacity under NGM ensued. In the discussion it emerged that on the basis of the cost levels observed in comparable projects, with an additional provision towards the biogas/Bio-CNG component, wherever such facilities are proposed may be adopted. Further, the



potential for energy recovery and power generation during the O&M period may also be factored.

It was further discussed that application of such guidance would result in **optimisation of the capital cost** while retaining the proposed treatment capacity and the associated process requirements. The benchmark has also been considered keeping in view the potential benefit from **energy recovery/power generation during the O&M period**, which is expected to contribute towards optimisation of the lifecycle cost of the project.

The representative of the project proponent agreed that the cost considered by NMCG, based on the prevailing norms and comparable projects, is broadly in line with the prevailing market cost. However, it was clarified that the actual cost of the STP works would be established through **market discovery under a transparent and competitive bidding process**, and the final awarded cost may accordingly vary depending upon the bids received and the scope of work.

It was also clarified that, notwithstanding the adoption of the benchmark cost for the purpose of sanction, **NMCG shall provide 100% of the admissible capital cost as its share**, as agreed, subject to the sanctioned project scope and the outcome of the competitive tendering process.

The Executive Committee noted that the NamamiGange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

Decision:

After detailed deliberations, the Executive Committee (EC) resolved to approve the proposal for according Administrative Approval & Expenditure Sanction (AA&ES) for the project "Construction of 35 MGD (159 MLD) STP at Rohini, Delhi" under the Namami Gange Programme, at an estimated cost of ₹563.51 crores, including GST, comprising Capital Cost of ₹288.76 crores, including GST (including centage, PE, design vetting etc.) to be borne by NMCG and 15 years' O&M Cost of ₹274.74 crores, including GST to be borne by Delhi Jal Board/GNCTD. The approval is subject to the following conditions:

- a. **The project shall be eligible for funding under the National Ganga Plan (NGP) – Non-EAP Component of Namami Gange Mission-III, subject to approval of NGM-III by the Union Cabinet.**
- b. **At present NGM III is under process of approval, hence DJB should**

undertake further actions with the understanding that Central component will be admissible after the due approval of NGM III by the Government of India, otherwise the entire cost of the proposal will have to be borne by the DJB.

- c. The entire admissible capital cost shall be borne by NMCG, while the O&M cost shall be borne by GNCTD/DJB.*
- d. The project shall be implemented on HAM mode.*
- e. The State Government shall ensure necessary action and confirm in writing that, after implementation of the project, no untreated drains shall fall into the River Yamuna from the catchment area. Since DJB has not proposed direct tapping of any drain under the present proposal, and the reduction in sewage flow into various drains is proposed to be achieved indirectly through interception of sewage by the sewer network and its subsequent treatment at the proposed STP, DJB shall simultaneously undertake a detailed survey of the concerned drains and assess the requirement for direct drain tapping, wherever necessary, to achieve the intended benefits of the project.*

The submissions made by DJB through the essential information, including the outcomes indicated therein, shall be adhered to in letter and spirit. During execution of the STP project, if additional drain-tapping works are found necessary for achieving the intended outcomes, DJB shall submit the proposed additional scope to NMCG for consideration of the Executive Committee (EC) as a scope variation, before undertaking such works.

- f. The bidding shall be on a technology-neutral basis. The total project completion period from the Effective Date shall be 21 months, comprising 18 months for construction and 3 months for trial run.*
- g. The observations of NMCG and TPA shall be complied with by the State Government/Executing Agency during finalisation of bid documents, execution of the project and the O&M period.*
- h. The cost of land, transmission line and power connection shall be borne by the State Government.*
- i. The 15-year O&M cost included in the project scope shall be the liability of Delhi Jal Board/GNCTD. The O&M provisions may be reviewed after seven years based on compliance with the General and Specific Conditions of AA&ES, including insurance of assets created, reuse of treated water, levy of user charges, sewage cess, etc.*
- j. O&M beyond the approved project scope shall be the responsibility of GNCTD/DJB at its own cost.*
- k. Any cost escalation over and above the sanctioned cost attributable to the State Government, including due to delay in land acquisition, change in land parcel, change in scope post approval etc. shall be borne by the State Government.*
- l. The NMCG logo and name shall be displayed at strategic locations of the project.*



Agenda Item No. 74.15: Construction of 14 MGD (64 MLD) STP at Pappan Kalan, Delhi

1. **DPR prepared by:** Delhi Jal Board through its consultant M/s. Tata Consulting Engineers (India) Private Limited.
2. **DPR cost:** ₹476.75 crores, including GST and O&M for 15 years.
3. **DPR appraised by:** IIT Roorkee.
4. **Project proposed cost:** ₹271.05 crores, including GST and 15 years' O&M.
5. **Major components:**
 - Construction of 14 MGD (64 MLD) STP at Pappan Kalan.
 - Operation and Maintenance for 15 years, including a 2-year defect liability period.
6. **Financial Effect:** Central Share as 100% of project capital cost, i.e. ₹150.01 crores, including GST and State/DJB Share as 100% of project O&M cost, i.e. ₹121.04 crores, including GST.
7. **Bidding process:** HAM mode.
8. **Completion period:** 24 months, including bidding and trial run period.

Discussions:

The Executive Committee enquired with DJB regarding the tapping of drains under the proposed project. DJB clarified that the proposal envisages complete tapping of the partially tapped Palam Drain, involving a flow of approximately 7 MGD. In addition, due to non-availability of adequate STP capacity at Pappan Kalan, approximately 5.25 MGD of sewage is presently not being treated. DJB informed that, upon commissioning of the proposed STP, the total additional flow of approximately 12.25 MGD, as explained above, would be treated.

It was further informed that the existing STP is receiving flows beyond its design capacity and, therefore, is unable to accommodate the additional flow of approximately 12.25 MGD, which is presently being discharged without treatment. The proposed STP would provide the required additional treatment capacity and thereby enable the intended benefits of the existing sewerage infrastructure to be fully realized.

It was mentioned in the meeting that the per MLD cost considered for the STP component appears to be on the higher side. It was further observed that, considering the capacity of the proposed STP, there is scope for optimisation of the overall project cost by adopting appropriate cost norms based on comparable STP projects under the Namami Gange Programme.

A detailed discussion on the cost norms being adopted for STPs of similar capacity under NGM ensued. In the discussion it emerged that on the basis of the cost levels observed in comparable projects, with an additional provision towards the biogas/Bio-CNG component, wherever such facilities are proposed may be adopted. Further, the potential for energy recovery and power generation during the O&M period may also be factored.

It was further discussed that adoption of the above benchmark would result in optimisation of the capital cost while retaining the proposed treatment capacity and associated process requirements. The benchmark has also been considered keeping in



view the potential benefit from **energy recovery/power generation during the O&M period**, which is expected to contribute towards optimisation of the lifecycle cost of the project.

The representative of DJB agreed that the cost considered by NMCG, based on the prevailing norms and comparable projects, is broadly in line with the prevailing market cost. However, it was clarified that the actual cost of the STP works would be established through **market discovery under a transparent and competitive bidding process**, and the final awarded cost may accordingly vary depending upon the bids received and the scope of work.

The Executive Committee noted that the Namami Gange Mission II (NGM II) has concluded on 31 March 2026. The EFC note seeking approval for NGM III was circulated on 28 November 2025 for Inter-Ministerial Consultations. The proposal was discussed with the Department of Expenditure (DoE) in a meeting held on 3 February 2026. Based on the advice communicated vide OM dated 4 February 2026, the EFC note has been revised and submitted to DOE. The EFC meeting was held on 9th July 26 and Minutes of the meeting were issued on 28th July 26. The cabinet note is under preparation for seeking approval of recommendations of the EFC. Pending final approval, the NGM has been accorded an interim extension until 31 March 2027. So far as the new sanctions are concerned, it was noted that new sanctions can be issued for Projects/ activities within the approved framework of the NGM II and the approved expenditure limits for the extended scheme is within the approved budgetary allocation for the scheme for FY 2026-27. Sanction value of such projects will be adjusted against the approved outlay of NGM III.

It was also clarified that, notwithstanding the adoption of the benchmark cost for the purpose of sanction, **NMCG shall provide 100% of the admissible capital cost as its share**, as agreed, subject to the sanctioned project scope and the outcome of the competitive tendering process.

Decisions:

After detailed deliberations, the Executive Committee (EC) resolved to approve the proposal for according Administrative Approval & Expenditure Sanction (AA&ES) for the project "Construction of 14 MGD (64 MLD) STP at Pappan Kalan, Delhi" under the Namami Gange Programme, at an estimated cost of ₹233.29 crores, including GST, comprising Capital Cost of ₹120.13 crores (including centage, PE, design vetting, etc.) to be borne by NMCG and 15 years' O&M Cost of ₹113.16 crores to be borne by Delhi Jal Board/GNCTD. The approval is subject to the following conditions:

- a. **The project shall be eligible for funding under the National Ganga Plan (NGP) – Non-EAP Component of Namami Gange Mission-III, subject to approval of NGM-III by the Union Cabinet.**
- b. **At present NGM III is under process of approval, hence DJB should undertake further actions with the understanding that Central component will be admissible after the due approval of NGM III by the Government of India, otherwise the entire cost of the proposal will have to be borne by the DJB.**

- c. **The entire admissible capital cost shall be borne by NMCG, while the O&M cost shall be borne by GNCTD/DJB.**
- d. **The project shall be implemented on HAM mode.**
- e. **The State Government shall ensure necessary action and confirm in writing that, after implementation of the project, no untreated drains shall fall into the River Yamuna from the catchment area. Since the proposal envisages complete tapping of the partially tapped Palam Drain and treatment of the additional sewage flow of approximately 12.25 MGD, as explained by DJB, DJB shall undertake a detailed survey of the concerned drains and sewer network and assess the requirement for any additional drain-tapping/interception works, wherever necessary, to achieve the intended outcomes of the project.**

The submissions made by DJB through the essential information, including the stated outcomes and the proposed treatment of the additional flow, shall be adhered to in letter and spirit. During execution of the project, if any additional drain-tapping/interception works are found necessary for achieving the intended outcomes, DJB shall submit the proposed additional scope to NMCG for consideration of the Executive Committee as a scope variation, prior to undertaking such works.

- f. **The bidding shall be on a technology-neutral basis. The total project completion period from the Effective Date shall be 21 months, comprising 18 months for construction and 3 months for trial run.**
- g. **The observations of NMCG and TPA shall be complied with by the State Government/Executing Agency during finalisation of bid documents, execution of the project and the O&M period.**
- h. **The cost of land, transmission line and power connection shall be borne by the State Government.**
- i. **The 15-year O&M cost included in the project scope shall be the liability of Delhi Jal Board/GNCTD. The O&M provisions may be reviewed after seven years based on compliance with the General and Specific Conditions of AA&ES, including insurance of assets created, reuse of treated water, levy of user charges, sewage cess, etc.**
- j. **O&M beyond the approved project scope shall be the responsibility of GNCTD/DJB at its own cost.**
- k. **Any cost escalation over and above the sanctioned cost attributable to the State Government, including escalation arising due to delay in land acquisition or change in scope after approval, shall be borne by the State Government.**
- l. **The NMCG logo and name shall be displayed at strategic locations of the project.**

The meeting ended with the vote of thanks to the Chair.

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Annexure-I

List of Participants

A. DoWR RD & GR, and NMCG

1. Shri Rajeev Kumar Mital, Director General, NMCG
2. Shri Gaurav Masaldan, JS&FA, DoWR, RD & GR
3. Shri Brijendra Swaroop, ED (Projects), NMCG
4. Shri Nalin Kumar Srivastava, Deputy Director General, NMCG
5. Shri Anup Kumar Srivastava, ED (Technical), NMCG
6. Shri Bhaskar Dasgupta, ED (Finance), NMCG
7. Smt. Rashi Sharma, ED (Admin.), NMCG
8. Shri *Raval Hamendra Kumar, Director (Arth Ganga), NMCG*
9. Shri Vinod Kumar Gupta, DS (Admin.), NMCG
10. Shri Varun Prakash, SO (Admin.), NMCG
11. Dr. Pravin Kumar, Director (Technical), NMCG
12. Shri Rajat Kumar Gupta, Sr. Waste Management Specialist, NMCG
13. Shri Sandeep Behera, Consultant (Biodiversity), NMCG
14. Shri Sunil Kumar, Environmental Engineer, NMCG
15. Dr. Anul Chetal, Scientist-C, CPCB
16. Shri Rachit Andley, Consultant (Specialist-Project Management), NMCG
17. Ms. Priyanka Jha, Environment Specialist (Ganga)
18. Shri Mahendra Singh, Monitoring Expert, PMC-NMCG

B. Other Ministries/Depts.

1. Shri A Murlidharan, Deputy Advisor, Niti Aayog
2. Shri Bhupesh Kumar, Chief Engineer (SDW), Delhi Jal Board
3. Shri Ajay Arora, Suptd. Engineer, Delhi Jal Board
4. Shri Dinabandhu Gouda, Director & Divisional Head WQM-II, CPCB
5. Shri Deepak Lakhanpal, Chief Engineer, WWM, WAPCOS

C. State Governments

Uttarakhand

1. Shri Shri. Rohit Meena PD, SMCG - *Online*
2. Shri S.K. Verma, Tech. Advisor, SMCG - *Online*
3. Shri Sanjay Singh, Chief Engineer (HQ), Uttarakhand Peyjal Nigam - *Online*
4. Shri Shri. D.K. Bansal, GM, (Ganga) UKPJN Haridwar - *Online*
5. Shri Shashi Bhushan Shah, EE, UKPJN Haldwani- *Online*

Bihar

1. Shri Animesh Kr. Parashar, MD, BUIDCO – *Online*



West Bengal

1. Shri Abhishek Shukla, PD, SPMG, West Bengal – *Online*

D. Others

1. Shri Anil Joshi, Founder, HESCO - *Online*
2. Ms. Kiran Negi, Vice President, HESCO
3. Ms. Himani Purohit- Secretary, HESCO
4. Shri Vijay Painuly, Treasurer, IIEWS
5. Ms. Kusum Bagiyal, Assistant Project Coordinator, IIEWS
6. Dr. Amit Kumar Singh, Asst. Professor, IIPA



