

**FN-14015/1/2020-BUDGET NMCG (Comp. No: 264233)**

Govt. of India

Ministry of Jal Shakti

Department of Water Resources, River Development & Ganga Rejuvenation  
National Mission for Clean Ganga

1<sup>st</sup> Floor,

Major Dhyan Chand National Stadium,  
New Delhi-110002

Dated: - 11 March 2025

To

The Project Directors, State Missions for Clean Ganga (SMCG) - Uttarakhand, Uttar Pradesh, Bihar, Jharkhand & West Bengal

**Subject: Minutes of the 26<sup>th</sup> Joint Meeting of Audit Review Committee and Budget Review Committee of National Mission for Clean Ganga (NMCG)-reg.**

Minutes of the 26<sup>th</sup> joint meeting of the Audit and Budget Review Committees of the NMCG held on 7<sup>th</sup> February, 2025 are attached herewith.

2. SMCGs are requested to submit an action taken report to the NMCG by 31st March 2025.

Encl. as above.



**(Bhaskar Dasgupta)**

Executive Director (Finance)

Tel. 011-23049442

**Copy along with a copy of the Minutes, with a request to furnish an Action Taken Report to the Finance Wing of the NMCG by 31<sup>st</sup> March 2025.**

1. Deputy Director General, NMCG
2. Executive Director (Administration), NMCG
3. Executive Director (Project), NMCG
4. Executive Director (Technical), NMCG
5. Joint Secretary & MD, Swachh Bharat Mission, (SBM), Department of Drinking Water & Sanitation, Ministry of Jal Shakti, 4<sup>th</sup> Floor, Pandit Deendayal Antyodaya Bhawan, CGO Complex, Lodhi Road, New Delhi-110003

**Copy for information**

1. PS to Director General, NMCG
2. PS to Executive Director (Finance), NMCG

**Minutes of the 26<sup>th</sup> Joint meeting of the Audit Review Committee (ARC) and the Budget Review Committee (BRC) of National Mission for Clean Ganga (NMCG) held on 7 February, 2025 at NMCG office, New Delhi.**

The 26<sup>th</sup> Joint meeting of the Audit Review Committee (ARC) and the Budget Review Committee (BRC) of the National Mission for Clean Ganga (NMCG) was held at 02:30 PM on 7 February 2025 in NMCG office New Delhi. A list of participants is at **Annex I**.

2. At the outset, Executive Director (Finance), NMCG welcomed Deputy Director General, Executive Directors and participants from the D/o Drinking Water & Sanitation (DoDWS) and State Missions for Clean Ganga (SMCGs). He urged all concerned to make best efforts to achieve full utilization of available budget. Thereafter, a detailed presentation was made by him on Agenda items.

**3. Budget Review Committee**

Following Agenda Items were discussed:

- Review of Expenditure upto Q-3 of FY 2024-25.
- Q-4 Expenditure Plan of SMCGs.
- Annual Expenditure Plan of SMCGs for FY 2025-26.
- Projected requirements of IAs / EAs (other than SMCGs) for Q-4
- Status of Utilization Certificates (UCs).

**3.1 Expenditure Plan for Q-4**

The Committee was informed that out of Rs. 3000 crore allocated in budget 2024-25 (RE), NMCG has drawn Rs. 2,801.60 crore so far. ED(F)-NMCG, thereafter, elaborated the State-wise status and Q-4 expenditure plans.

**3.2 SMCG-Uttarakhand**

- NMCG has assigned Rs. 36.38 crore to SMCG-Uttarakhand so far in current FY, out of which they have utilized Rs. 18.00 crore, leaving a balance of Rs. 18.38 crore. The total expenditure incurred by SMCG-Uttarakhand up to Q-3 stands at Rs. 41.96 crore, including expenditure reported by executing agencies against grants received in last FY.
- Sr. FMS, SMCG-Uttarakhand informed that a fund demand of Rs. 20.00 crore for the 4<sup>th</sup> quarter will be submitted shortly. They have projected an expenditure of Rs. 44.97 crore in Q-4, thereby taking total expenditure to Rs. 86.93 crore in current FY.
- ED(F)-NMCG pointed out that the revised projections are nearly half of the initially projected expenditure and requested the State to accelerate pace of project execution. ED(P)-NMCG also stated that such a huge shortfall is not acceptable, and the SMCG needs to improve their demand forecasting. He also advised the SMCG to identify projects where expenditure can be expedited over the next 3-4 months.
- Representative of SMCG-Uttarakhand informed that out of 9 STPs to be constructed under the Udham Singh Nagar project, 5 STPs are expected to be commissioned by

March 2025, and remaining 4 STPs will be completed by May 2025. I&D and STP works under the Sapera Basti project, Dehradun has achieved 25% progress till date and approx 50% physical progress will be achieved by April 2025. It was submitted that expenditure on projects such as I&D and STP (21 MLD) at Kotdwar, FSTP project at Haridwar and co-treatment of septage project at Haridwar, Rishikesh, Srinagar & Devprayag will be ramped up during April to May 2025.

### **3.3 SMCG-Uttar Pradesh**

- NMCG has assigned Rs. 437.55 crore to SMCG-Uttar Pradesh so far in current FY, out of which they have spent Rs. 182.85 crore, leaving a balance of Rs. 254.70 crore.
- SMCG-Uttar Pradesh has projected an expenditure of Rs. 434.78 crore in current FY, as against the original projection of Rs. 566.66 crore.
- On a query on unspent balance with SMCG, Additional Project Director, SMCG-Uttar Pradesh informed that the claims worth Rs. 150.00 crore on Mahakumbh are expected from Mela Authority shortly, which will be disbursed during March. Further, Rs. 100.00 crore are required for STP projects and their O&M, of which bills worth about Rs. 70.00 crore are under process for payment. ED(F)-NMCG requested SMCG to coordinate with the Mela Authority and accelerate the expenditure process.
- On a query whether there is any possibility to disburse additional amount during the current FY, particularly the full payment for Maha Kumbh projects, it was informed that the SMCG is in constant touch with Mela authorities. While 70 percent of the total amount has been budgeted in the current FY and Rs. 20.00 crore have been paid, every effort will be made to make full payment for Mahakumbh projects within the current FY.

### **3.4 SMCG-Bihar**

- SMCG-Bihar has projected a total requirement of Rs. 252.23 crore in the 4<sup>th</sup> quarter, including Rs. 105.00 crore on variation proposals. On a query from ED(F)-NMCG, SMCG-Bihar informed that of the Rs. 39.39 crore limits still undrawn, bills amounting to Rs. 24.00 crore are under process.

### **3.5 SMCG-Jharkhand**

- SMCG-Jharkhand has been assigned Rs. 47.06 crore in the current FY, out of which they have expended Rs. 24.20 crore so far. Bills worth Rs. 3.50 crore are under process. Rs. 15.00 crore is expected to be released in the month of March.
- SMCG-Jharkhand has projected a requirement of Rs. 17.60 crore in the 4<sup>th</sup> quarter. ED(F)-NMCG mentioned that compared with the original projected expenditure of Rs. 70.00 crore, the revised projections are 40 percent lower.
- SMCG-Jharkhand submitted that there are two ongoing STP projects in Jharkhand namely, Ramgarh and Phusro. Due to issues regarding allocation of land, the project at Ramgarh is not proceeding as per plan and hence, the shortfall in actual expenditure. It was also stated that they may require additional funding of Rs. 5.00 crore in Q-4.

### **3.6. SMCG-West Bengal**

- SMCG-West Bengal has projected a requirement of Rs. 47.33 crore in the 4<sup>th</sup> quarter.
- SMCG-West Bengal assured that the unspent limit of Rs. 23.35 crore will be fully expended in the 4<sup>th</sup> quarter.

**3.7** Summarizing the fund requirements, ED(F)-NMCG apprised the Committee that total revised requirements projected by the SMCGs during the current FY are Rs. 1020.80 crore which is 20 percent lower than the original projections of Rs. 1261.81 crore made at the beginning of the FY. The shortfall between projection and actual expenditure highlights the importance of a more robust demand forecasting.

#### **4. Annual Expenditure Plan 2025-26 /Assessment of Projected Fund Requirements**

- **SMCG-Uttarakhand** projected an expenditure of Rs. 144.17 crore under capex and Rs. 18.24 crore under opex.
- **SMCG-Uttar Pradesh** projected an expenditure of Rs. 800.43 crore under capex and Rs. 35.34 crore under opex.
- **SMCG-Bihar** projected an expenditure of Rs. 279.27 crore under capex and Rs. 37.76 crore under opex.
- **SMCG-Jharkhand** projected an expenditure of Rs. 45.00 crore under capex and Rs. 3.22 crore under opex.
- **SMCG-West Bengal** projected an expenditure of Rs. 149.66 crore under capex and Rs. 20.48 crore under opex.

**4.1** Overall, Annual Expenditure Plans of SMCGs for FY 2025-26 project a requirement of Rs. 1418.53 for capex and Rs. 115.04 crore as opex. The overall projections are higher than the revised fund demands for the current FY by about Rs. 500.00 crore (an increase of nearly 50 percent). It was decided that the fund demands for FY 2025-26 will be shared with the Project Units for assessment so that a more accurate demand forecasting is ensured.

#### **5. HAM projects**

Funds amounting to Rs. 119.83 crore have been transferred under HAM projects out of projected requirement of Rs. 371.00 in Q-4. ED(P)-NMCG stated that the Q-4 targets will be met. Further a GST variation proposal is expected for Haridwar project and some additional fund may be required for Meerut project.

#### **6. Summary of Projection Vis-à-vis Expected Actuals for FY 2024-25**

- The Committee was apprised that an amount of Rs. 1735.53 was spent till 31 January 2025. Further requirement for February-March 2025 is expected to be around Rs. 600 - 650 crore. Thus, the likely disbursement for the current FY would be around Rs. 2400 crore, as per current estimates.
- Limit of Rs. 154.44 crore has been assigned to executing agencies other than SMCGs and for HAM projects, of which an amount of Rs. 93.25 crore has been utilized thus far. The unutilized limits currently lying with the executing agencies are Rs.61.18 crore.

- It was noted that the trend of expenditure both in SMCGs and executing agencies have been behind the target. It was decided that ED(P) and ED(F) will jointly review expenditure progress.

#### **7. Utilization Certificate (UCs):**

- ED(F)-NMCG emphasized on the importance of UCs as an instrument of financial control. He informed the Committee that as decided in the previous meeting of the ARC/BRC, an interactive session was held with Proponent Units on 27 December 2025 to sensitize them about the purpose and essential features of UCs. A detailed guidance Note was also circulated on 7 January 2025.
- He stated that the system of UCs has been streamlined, and quality of UCs has improved. It was emphasized that UCs are not mere instrument of monitoring financial progress; physical progress and outcome achievement should mandatorily be a part of UCs, so as to convey a meaningful picture. The UCs should invariably be signed by the authorized signatories. Proponent Units should ensure a preliminary check as per Finance Advisories before forwarding the proposals to the Finance Wing.
- The advisories issued by the Finance Wing, from time to time, which contain indicative formats for reporting of outcomes may be used for reporting physical progress. The grantee organizations are, however, free to modify the reporting format depending on the nature of the project.
- The proponent units were requested to submit the UCs for consideration of FU after doing preliminary scrutiny on the basis of discussions held during the interactive session on 27<sup>th</sup> December 2024 and guidance note dated 7 January 2025.

#### **8. Status of UCs from Executing Agencies:**

- UCs upto Q-3 have been received from SMCGs of Uttar Pradesh and West Bengal. SMCG-Uttarakhand has submitted draft UCs for the Q-3.
- SMCGs of Bihar and Jharkhand are yet to submit Q-3 UC. ED(F)-NMCG requested them to submit their Q-3 UCs expeditiously.
- The SFDs are submitting their UCs based on the Annual Plan of Operations cycle. ED(F)-NMCG requested ED(A)-NMCG to instruct the SFDs to submit UCs according to the usual Financial Year cycle. He also mentioned that the Finance Wing has issued a separate guidance note for SFDs.
- Audited UC for FY 2023-24 have been submitted by SMCGs of Uttarakhand and Uttar Pradesh. SMCG-Bihar submitted that the audited UC will be furnished by February end. SMCG-West Bengal informed that audited UC will be submitted at the earliest.
- It was informed that along with Audited UCs, a statement reconciling year-end balance of Central share as per Audited Accounts with year-end balance (Central share) reported in Q-4 UCs (audited) is needed. This is required because the Annual Accounts include grants-in-aid received from both Central and State Governments; and unspent balance of Central share cannot be matched with that of Q-4 UC without further details. A format for this purpose has already been circulated by the Finance Wing.

#### **9. Pending UCs from DoDWS:**

Director, DoDWS confirmed that UCs amounting to Rs. 108.59 crore, as mentioned in the NMCG's books of account are correct and have been accepted by the Department. It was also informed that Rural Sanitation Mission-UP has assured to submit pending UCs by the end of current FY. Updated UCs are also expected shortly for SMCG-West Bengal.

#### **10. Audit Review Committee (ARC):**

The following Agenda Items were discussed: -

- Update on Audit of Annual Accounts of NMCG for FY 2023-24.
- ATR on Internal Audit by Internal Audit Wing of the Department.
- ATR on Inspection Audit.
- Income Tax Issues
- Audit of World Bank assisted Projects
- Update on Quarterly Internal Audit

#### **11. C&AG Audit Report on Annual Accounts of NMCG for FY 2023-24**

**11.1** The Committee was apprised that the Separate Audit Report (SAR) of C&AG for FY 2023-24 was adopted by the ETF on 9<sup>th</sup> December 2024 and the Audit Report & Annual Accounts were laid on the table of Lok Sabha and Rajya Sabha on 12<sup>th</sup> & 16<sup>th</sup> December 2024 respectively. With this, for third year in succession all timelines prescribed in the GFR regarding audit of annual accounts of NMCG have been adhered to. Annual Accounts of NMCG were submitted to the C&AG on 22<sup>th</sup> June, 2024 (as against the deadline of 30<sup>th</sup> June, 2024) and the C&AG audit was conducted from 1<sup>st</sup> July to 16<sup>th</sup> July, 2024. Draft SAR was received on 24<sup>th</sup> July, NMCG's comments were furnished to C&AG on 31<sup>st</sup> July and final SAR was received on 29 October, 2024.

**11.2** The issue regarding lack of Internal Audit Wing (IAW) in NMCG which is being repeatedly flagged by the Audit was discussed. The DDG-NMCG opined that NMCG does not require a separate Audit Wing as the Internal Audit of the NMCG is conducted by the Internal Audit Wing (IAW) of the M/o Jal Shakti. ED(F)-NMCG pointed out that in addition to periodic Audit by the IAW of the Department, quarterly internal audit is done by a CA firm as per NGRBA framework. The Committee was of the view that establishment of a separate IAW in NMCG would not be justified considering the frequency of the conduct of Audit and the overall workload of NMCG. It may just result in an additional burden on the exchequer.

**11.3** ED(F)-NMCG mentioned that the C&AG Audit Report has also flagged non-availability of any Govt. official other than ED(F) in Finance Wing. He pointed out that Finance is the only Division in the NMCG which does not have even a single Govt. official, although nature of its works closely resembles that of the Integrated Finance and Pay & Accounts Divisions of a Government Department. The system of taking retired officers at best is only a temporary solution. He requested that one Govt. officer at the level of Director/DS may be posted in the Finance Wing as has been done for all other Divisions.

#### **12. Income Tax Matters of NMCG**

**12.1** Since NMCG's PAN is in the capacity of "Association of Persons". NMCG has been receiving a number of notices from IT department every year. While the notices for AY 2023-24

& 2024-25 have been resolved, 2 major demands of AY 2022-23 amounting to Rs. 243.74 crore are pending. NMCG has contested the orders and is in the process of filing appeals against the assessment order.

**12.2** The Committee was informed that the NMCG is unable to take the advantage of section 10 (46) Notification under the IT Act, even though NMCG was notified vide notification dated 26 March 2024 as a Government Authority for the AY 2021-22 to 2023-2024, as the Rols for the said years had already been filed. Further, the faceless assessment process has made matters more difficult. CBDT has been requested vide application dated 15<sup>th</sup> January 2025 to permit NMCG to revise its IT returns. An application has also been filed to extend the notification u/s 10 (46) beyond AY 2023-24 on 31 May 2024, followed by a DO from DG- NMCG to CBDT Chairman on 20<sup>th</sup> January 2025.

### **13 Departmental Internal Audit of NMCG**

**13.1** Audit of NMCG was conducted in May 2024 by the Internal Audit Wing covering the period April 2017 to March 2024. A total of 12 observations were made in the Audit Report, of which (a) 7 pertain to Admin (b)1 pertain to Procurement Wing (c) 4 pertain to Finance Wing. The Committee was apprised of the action taken on the observations of the IAW pertaining to Finance Wing have been submitted on 9th January 2025. Taking into account the IAW observations, NMCG has started to maintain daily transaction details in a Register similar to the Cash Book. Also, due to sustained efforts, outstanding UCs for grants relevant to the Audit consideration have been reduced to Rs. 111.39 Crores. Of this, Rs. 108.59 Crores are due from DoDWS, and only Rs. 2.80 Crores remain pending from other agencies.

**13.2** One of the observations in the Audit Report is regarding potential reuse of vouchers. To eliminate this possibility, it has been suggested that original vouchers should be stamped and cancelled. ED(F) pointed out that except for TA/DA vouchers, all vouchers are now in electronic form, for which the concept of "original" voucher can no longer be applied. However, there is a risk of reuse of e vouchers which need to be addressed. Finance has issued advisory to all Divisions to double check that the relevant voucher was not processed earlier while moving payment proposals and has developed their own voucher tracking system. But these are manual safeguards and a system based full proof solution is required. It was decided that an IT enabled system to eliminate the possibility of reuse of e vouchers will be explored.

**13.3.** Observations in the Internal Audit Report pertaining to Admin and Project Wings have been circulated on 12.11.2024. The concerned Divisions of NMCG were requested to furnish ATR directly to the IA Wing of the DoWRRD&GR under intimation to the Finance Wing at the earliest.

### **14. Inspection Audit of NMCG**

ED(F)-NMCG informed the Committee that apart from Annual Audit of Financial Statement and Performance Audits, C&AG also conducts periodic Inspection Audits of the NMCG (also known as Transaction/Compliance Audit). This Audit has a wider scope than the Annual Financial Audit. The Audit Report for the years 2020-2021 and 2021-22 was received in January 2023. In the Separate Audit Report on NMCG's Annual Accounts for FY 2023-24, non-submission of ATR on recommendation of Inspection Audit and unresolved Paras from previous Inspection Audits

were mentioned. A list of observations, mapped Division-wise, has been circulated vide email dated 17.01.2025. All divisions are requested to furnish action taken by 28 February 2025 so that an ATR can be sent to the C&AG.

#### **15. Status of Quarterly Internal Audit**

The Committee was informed that internal audit for the third quarter of FY 2024-25 has been completed for SMCGs of Uttar Pradesh, Bihar, Jharkhand and West Bengal. SMCG-Uttarakhand informed that their internal audit for Q-2 & Q-3 will be conducted simultaneously in February 2025.

#### **16. Certification Audit**

**16.1** The Committee was informed that Certification Audit for World Bank assisted projects have been completed for NMCG and SMCGs of Uttarakhand, Bihar and Jharkhand. Audit Certificates of NMCG as well as SMCGs of Uttarakhand and Jharkhand have been shared with the World Bank. Audit Certificate of SMCG Bihar has been received in NMCG on 6<sup>th</sup> February 2025, and is under examination.

**16.2** Audit Report of SMCG-Uttar Pradesh has also been received wherein the PAG has disallowed centage related expenses on DPR preparation and project supervision fees amounting to Rs. 86.73 crore, of which Rs. 40.46 crore were released by NMCG. The ground of disallowance is non-maintenance of supporting documents as per the extant NMCG guidelines. The SMCG-UP has been advised to get the disallowed amount recertified by obtaining requisite supporting documents from the UPJN and submit an ATR on Audit observations.

**16.3** SMCG-West Bengal informed that the change of its name from SPMG to SMCG has been approved by the State Ganga Council although notification by Registrar of Societies is pending. Its audit is expected to be undertaken during February itself.

#### **17. ARC/BRC Meeting of SMCGs**

ED(F)-NMCG again flagged the non-convening of ARC/BRC meeting by the SMCGs. Only SMCG-West Bengal has convened meeting of their ARC/BRC recently. He emphasized that the State level ARC/BRCs are very important instrument of internal control and all SMCGs should regularly convene meetings of the said Committees. In particular, observations/recommendations of the Internal Auditor and action taken thereon should be reported to the SMCG level Audit Review Committee regularly

#### **18. Action Taken on the decisions taken in the last (25<sup>th</sup>) meeting of the ARC/BRC**

ED(F)-NMCG apprised the Committee about action taken on the decisions taken in the 25<sup>th</sup> meeting of ARC/BRC held on 11 November 2024. While action has been taken/ completed on all decision points, it was observed that further action is required on the following issues:



- I. DDG-NMCG to pursue pending UC against rolling advance to the Bureau of Outreach & Communication (formerly DAVP).
- II. Reconciliation of Accounts to be completed with 5 CPSEs, and SFDs.

## 19. **Actionable Points**

The major actionable points are summed up below:

- (i) SMCG-Uttarakhand to submit their Q-4 demand at the earliest.  
[Action: SMCG-Uttarakhand]
- (ii) All Divisional Heads to regularly review expenditure progress by agencies under their Divisions. All efforts to be made to ensure full utilization of NMCG's budgetary provisions.  
[Action: All EDs & Consultant (Biodiversity)]
- (iii) Unspent Assignment limits with implementing/executing agencies to be monitored. All PUs to ensure full utilization of assigned limits by Agencies under their respective Divisions.  
[Action: ED(P)/ED(T)/DDG/ED(A)/Cons. (Biodiversity)]
- (iv) The Annual Expenditure Plans for FY 2025-26 received from the SMCGs to be shared with Proponent Units for comments. PUs also to furnish respective Annual Expenditure Plans for FY 2025-26 at the earliest.  
[Action: ED(F) and All PUs]
- (v) DoDWS to expedite obtaining UC from Rural Sanitation Mission of UP, Bihar and West Bengal.  
[Action: DoDWS]
- (vi) PUs to ensure compliance with extant instructions and Finance Advisories issued on Utilization Certificates. All UCs must be signed by Authorized officers and be accompanied with outcome achieved report.  
[Action: All EDs and Divisional Heads]
- (vii) SMCGs (other than Uttar Pradesh & West Bengal) to expedite Q-3 UC.  
[Action: SMCGs-Uttarakhand, Bihar & Jharkhand]
- (viii) SMCG-West Bengal to pursue the name-change process with Registrar of Societies. The Certification Audit of World Bank assisted projects may be taken up in parallel.  
[Action: SMCG-West Bengal]

- (ix) SMCGs of West Bengal and Bihar to furnish Audited UCs for FY-2023-24 along with Audited Accounts for last FY to NMCG. All SMCGs (other than Jharkhand) also to furnish a reconciliation statement in the format circulated by the Finance Wing. SMCG-Jharkhand to get their Q-4 UC certified by a CA firm.

[Action: All SMCGs/ED(P)]

- (x) Admin. Wing of NMCG to take up with DoWR,RD&GR posting of Deputy Secretary/Director level Government officer in the Finance Wing

[Action: ED(A)]

The meeting concluded with a vote of thanks to all participants.

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## **Annex I**

List of Participants present in the 26<sup>th</sup> Joint meeting of the Audit Review Committee (ARC) and Budget Review Committee (BRC) of National Mission for Clean Ganga (NMCG) held on Friday, on 7 February, 2025 at NMCG, New Delhi.

### **List of Participants**

#### **NMCG**

1. Shri S. P. Vashisth, Executive Director (Administration), NMCG
2. Shri Brijendra Swaroop, Executive Director (Project), NMCG
3. Shri Anup Kumar Srivastava, Executive Director (Technical), NMCG
4. Shri Nalin Kumar Srivastava, Deputy Director General, NMCG
5. Dr. Bhaskar Dasgupta, Executive Director (Finance), NMCG
6. Shri Awinash Chandra, Deputy Secretary, (Administration), NMCG
7. Shri Sunil Kumar, Environmental Engineer, NMCG
8. Shri Subrata K. Basu, Senior Consultant (Finance), NMCG
9. Shri Manan Mudgal, Financial Management Specialist, NMCG
10. Shri Achyut Pathak, Project Assistant, Clean Ganga Fund, NMCG
11. Ms. Jigyasa Sharma, CA (Consultant), NMCG
12. Ms. Neema Joshi, Institutional Associate, NMCG

#### **DODWS, Ministry of Jal Shakti, New Delhi**

13. Ms. Swapna Devireddy, Director, Swachh Bharat Mission (Gramin), Ministry of Jal Shakti, New Delhi
14. Dr. Ravindra Bohra, Team Leader, Namami Gange Cell, Swachh Bharat Mission (Gramin), Ministry of Jal Shakti, New Delhi

#### **SMCG-Uttarakhand**

15. Shri Pradeep Bhatt, Sr. Financial Management Specialist, SMCG Uttarakhand
16. Shri Piyush Singh, River Basin Management, Specialist, SMCG Uttarakhand
17. Shri S. K. Varma, Project Manager, Uttarakhand Pay Jal Nigam, Uttarakhand

#### **SMCG-Bihar**

18. Shri Devendra Suman, Project Officer, Co-Additional Director, Urban Development and Housing Department, SMCG, Bihar
19. Shri Dheeraj Kumar, General Manager (Finance), BUIDCo, Bihar
20. Shri Rajan Kumar Shaw, Accountant, BUIDCo/SMCG, Bihar

#### **Through video conferencing:**

#### **SMCG-Uttar Pradesh**

21. Shri Prabhash Kumar Singh, Additional Project Director, SMCG, Uttar Pradesh
22. Shri Vijai Kumar Singh, Director (Finance), SMCG, Uttar Pradesh

23. Ms. Priya Agarwal, Sr. Financial Management Specialist, SMCG Uttar Pradesh
24. Shri Sandeep Kumar, Chief Engineer (Ganga), Uttar Pradesh Jal Nigam, Uttar Pradesh
25. Shri Sahanawaj Ansari, Director Finance, Uttar Pradesh Jal Nigam (Rural), Uttar Pradesh

#### **SMCG-Bihar**

26. Ms. Priyambada, State Finance Manager, Lohia Swachh Bharat Mission, Bihar
27. Shri Anand, Consultant, Lohia Swachh Bharat Mission, Bihar

#### **SMCG-Jharkhand**

28. Shri Bibhuti Kumar, MIS/ GIS Specialist, SMCG Jharkhand

#### **SMCG-West Bengal**

29. Shri Ranjan Kumar Jana, Director Finance SMCG-West Bengal
30. Shri Abhinash Sarkar, Sr. Financial Specialist, SMCG-West Bengal
31. Shri Debajyoti Basu, Accountant, SMCG-West Bengal.